

Mapping the situation with the sports facilities in the municipalities



Kingdom of the Netherlands



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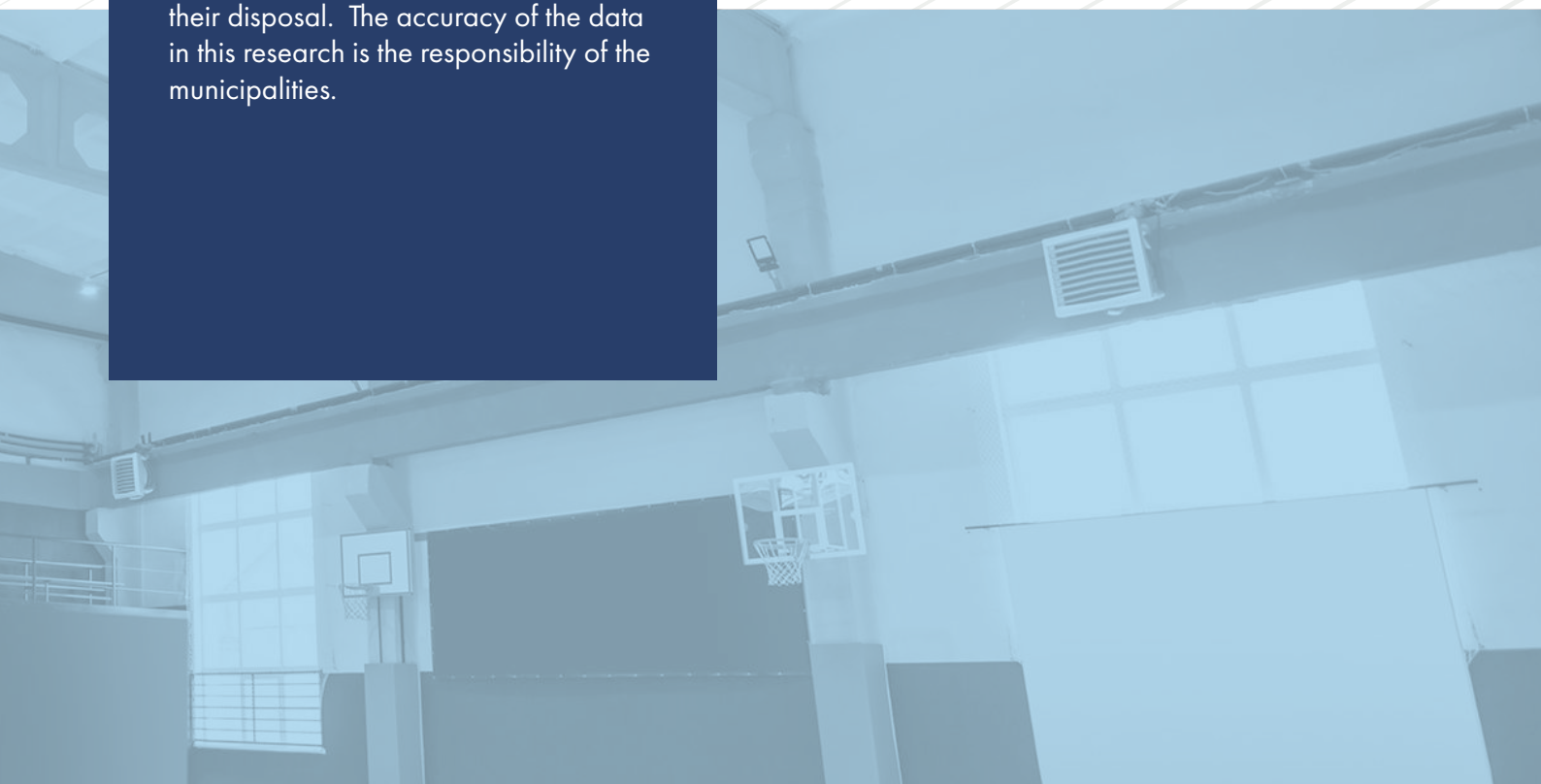
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KEY FINDINGS

- The municipalities and schools allocate the sports facilities to sports clubs, citizens' associations or interested citizens based on received requests, not through transparent procedures with previously published open calls and precisely determined conditions, criteria and prices. The research conducted in the municipalities of Bitola, Kicevo, Kumanovo, Negotino, Strumica, Tetovo, Cair and Stip illustrates this. This type of practice allows for voluntary action and the possibility of improper and inappropriate use of the sports facilities.
- The eight monitored municipalities have a total of 42 sports facilities and the schools in these municipalities have 124 objects at their disposal.
- From a total of 42 sports facilities in the municipalities of Bitola, Kicevo, Kumanovo, Negotino, Strumica, Tetovo, Cair and Stip, 7 are out of use because they are damaged and outdated and 12 of the sports facilities (located in Bitola, Strumica, Tetovo and Cair) are not at the disposal of the local authorities because they have been allotted for permanent use since the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia signed contracts with legal entities to use them.
- Three of the eight municipalities (Kumanovo, Negotino and Cair) have handed over the jurisdictions for managing the sports facilities to the local public companies.
- The municipalities usually allocate their sports facilities to the local sports clubs to use without compensation. Only the municipality of Tetovo makes an income from leasing the sports facilities, and partially the municipalities of Kumanovo and Negotino where the sports facilities are given to the local public companies to manage.
- Only 46 of the 124 sports facilities owned by the schools are leased, i.e. only 36% of the facilities. The schools lease the sports facilities upon received approval from the municipality, but without previously publishing an open call for all interested parties, with the exception of two schools.
- Unlike the municipalities, all the schools that lease their sports halls and facilities charge for this service. Also, there is a huge discrepancy noted in the lease prices of the sports facilities owned by the schools. The lease prices for the sports facilities range from 200 to 1,300 Denars per hour.

- Leasing only one third of the facilities owned by the municipalities and schools shows their underutilization. Also, this speaks of the management weaknesses and disabling the sports facilities to be used by as many of the local population as possible and to generate income which will later be invested in their regular maintenance and updating.
- As regards the municipalities, only Stip has adopted a Rulebook for determining the conditions and manner of using the sports fields and facilities, and even though the schools have a larger number this has not significantly influenced the increase of transparency in the leasing process of the facilities.
- The process of providing the information for all sports facilities and the relevant information for their use in the targeted municipalities lasted 7 months. The difficulties in providing data show that certain municipalities do not keep up-to-date records and have low level of accountability as regards the property at their disposal. The accuracy of the data in this research is the responsibility of the municipalities.





RESEARCH GOAL

The National Strategy for Prevention of Corruption and Conflict of Interest 2021 – 2025 prepared by the National Committee for Prevention of Corruption which was adopted by the Assembly of RNM includes sports as one of the sectors susceptible to corruption. This is the first time that this sector is being treated from an anticorruption aspect. The primary goal stated in the strategy for the sports sector is adopting a strategy for the state owned sports facilities which will establish a clear concept for these facilities. A stated necessity is the perception of the current state of the sports facilities and a revision of the contracts for their use, which is one of the goals of this research.

The strategy also identifies the problem as regards the inspection surveillance in sports and the need for establishing efficient inspection surveillance in sports and the sports facilities, as well as education on integrity and ethics of the sports federations, the clubs and their administration. Sports is included in the strategy as a sector due to risk of corruption in the area of management and the availability of the sports facilities owned by RNM and the units of the local self-government, but also in the area of sports activities realized through the sports federations and sports clubs as their members.

Considering the large investments on the part of the state in the sports facilities and their significance for the sports activities, managing that property presents an area of serious public interest. This imposes the need for an optimal normative regulation of relations regarding ownership, availability and use of the sports facilities which is clearly missing considering the findings from this research.

In order to map the situation in this sector, the Center for Civil Communications together with non-governmental organizations included in the conducting of the project "Protection from Corruption" (Youth Cultural Center – Bitola, Rural Coalition, Center for Intercultural Dialogue, Ecological Association Vila Zora Veles, Citizen's Association Research and Analysis Centre NOVUS Strumica, Association Multikultura, Citizens' Association ZIP Institute for Politics and Good Governance and EHO Educational-Humanitarian Organization) submitted identical requests for information to the eight municipalities included in the project (Bitola, Kicevo, Kumanovo, Negotino, Strumica, Tetovo, Cair and Stip), as well as to the total of 107 schools from these municipalities (79 elementary and 28 high schools). The following information was requested: a list of sports facilities they own or manage, a list of sports facilities which are currently allocated for use to legal entities and natural persons and under which conditions (name of the tenant; terms of issue; amount of compensation; intended use of the facilities), the contracts for use of the sports facilities, information on the procedure in which the contracts for use of the sports facilities have been allocated with an explanation of the procedure, the criteria and the manner of selection of the users of the sports facilities, an internal act which regulates the process for allocating the sports facilities for use, a price list/tariff list for using the sports facilities, place (national gazette, web page, local newspaper, etc.) and the content of the published calls for leasing the sports facilities, who uses them and for what purpose as regards the sports facilities which are not allocated for use to legal or natural persons.

MANAGING THE SPORTS FACILITIES IN THE MUNICIPALITIES

- » The eight municipalities (Bitola, Kicevo, Kumanovo, Negotino, Strumica, Tetovo, Cair and Stip) own or manage a total of 42 sports facilities. The facilities are mainly qualified as stadiums, 15 of them. Apart from these, the municipalities also own 10 sports halls, three tennis courts, three football fields, three swimming pools, two multipurpose sports fields, four sports complexes, one handball court and one city shooting range. Nonetheless, only ten of these 42 facilities in the 8 municipalities are allocated for use to legal entities or natural persons.

The municipality of Kumanovo has the most sports facilities on its territory, a total of eight and they are: an outdoor and indoor city swimming pool, a city stadium, the tennis court 23 October, a tennis court on the river bank, the sports recreational center Pelince, the sports center – Sports Hall, the sports complex Sokolana and the City Shooting Range complex.

With a Decision for transfer of competence – management and maintenance of sports facilities and sports recreational centers from 2022, the Municipality of Kumanovo has transferred ownership for seven sports facilities to PC Kumanovo Parking. Only the facility in Pelince from 2011 is within the jurisdiction of Cistota i Zelenilo, but it is not functional.

From all the seven sports facilities, PC Kumanovo Parking rents only two: the city swimming pool and the tennis courts. The company has signed contracts with six swimming clubs and one tennis club for the current year - 2023. Also, the city stadium, even though functional, is not used, whereas the sports center Sports Hall, the sports complex Sokolana and the complex City Shooting Range are not even functional.

The public company Kumanovo Parking, which in the name of the Municipality of Kumanovo manages the sports facilities, has not adopted an internal act¹ which will regulate the procedure for selection of users/tenants for the sports facilities. The public company does not publish open calls for leasing the facilities. PC Kumanovo Parking explain that all the necessary information is published on the entrance of the city swimming pool and the other facilities and all interested parties submit a request in order to use the facilities.

Next on the list according to the number of sports facilities on its territory is **the Municipality of Tetovo** with seven sports facilities. They include the main city stadium and the auxiliary stadium which is close to the city stadium, the football stadium with artificial grass close to the Sports Center Tetovo, the city swimming pool, as well as sports fields in the Tekje, Golema Recica and Sarakjino neighborhoods.

¹ An internal act means a procedure, a policy or other type of document with which the institution regulates the relevant issue.

The main city stadium and the auxiliary stadium close to the city stadium are granted in concession to the Ekolog Company. Hence, from the facilities which are de facto managed by the Municipality of Tetovo, only the football stadium with artificial grass close to the sports center is leased. It is leased annually to three football clubs: Shkendija, Teteks and Ljuboten and the municipality issues monthly invoices for them. The Municipality of Tetovo has a contract with the football club Shkendija for the club to use the stadium with artificial grass according to a previously agreed time schedule and the club pays 12,000 Euros per year. The football clubs Teteks and Ljuboten use the stadium with artificial grass close to the Football Sports Center and have an active contract for 2023 and pay a price in accordance with the decision for renting appointments and in accordance with the pricelist adopted by the Municipality of Tetovo and 18% VAT. In accordance with the decision adopted by the Council of the Municipality of Tetovo for allocating the stadium the prices are: 750 Denars per hour and if spotlights are used than 1,200 Denars and 3,000 Denars for official and friendly matches, but if lighting is required for their upkeep then the price is 5,000 Denars per match. The sports fields in the Tekje, Golema Recica and Sarakjino neighborhoods are managed by the local population, as stated by the Municipality of Tetovo.

The Municipality of Tetovo is one of the rare municipalities that generate income from leasing the sports facilities. However, the municipality does not have an internal act to regulate the procedure for selection of users/tenants of the sports facilities, nor is there a practice of publishing open calls for leasing the sports facilities under clear terms and criteria.

Next on the list according to the number of sports facilities on their territory is **the Municipality of Bitola** with six facilities. However, the municipality can manage and use only two of these six facilities: the sports hall Boro Curlevski and the football stadium Petar Miloshevski. The rest of the facilities, an outdoor swimming pool and restaurant, tennis courts, a handball courts and DTV Partizan are managed by the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia. The state public company has signed contracts for leasing the open swimming pool and restaurant with SIU Bitola, the tennis courts with DGS Partizan, the handball courts with Mega Sport Bitola and DTV Partizan with Joker Turist Bitola.

It appears that the Municipality of Bitola currently manages only two sports facilities, the sports hall Boro Churlevski and the football stadium Petar Miloshevski, and it leases these facilities to the sports clubs in Bitola in accordance with the Pricelist for use of the sports facilities on the territory of the Municipality of Bitola. Also, the Council of Bitola has adopted a decision according to which the sports clubs in which the municipality has capital structures are exempt from paying. Currently, the Municipality of Bitola has no contracts with legal entities or natural persons who pay to use the sports facilities in the municipality considering that the facilities are being used only by the clubs in which the municipality has capital structures and they are: the basketball club Pelister AD Bitola, the handball club Eurofarm Pelister, the handball club Eurofarm Pelister 2 and the football club Pelister.

The Municipality of Bitola has not adopted an internal act to regulate the procedure for selection of users/tenants of the sports facilities. The hall and stadium which the municipality manages are used by clubs in which the municipality itself has capital structures. Hence, the municipality does not generate an income from leasing the sports facilities and has no obligation to publish open calls for leasing them.

The Municipality of Kicevo owns six sports facilities: the sports hall Jancica, the sports hall Hristo Uzunov in Ivanidol, the sports hall Sokolana, the city stadium, the Vlazrimi Stadium and the stadium in Zajas. Only two of the three sports halls are functional: the sports halls Hristo Uzunov and Sokolana; the sports hall Jancica was renovated during the conducting of this research. All three stadiums owned by the municipality are functional and in use. The city stadium is used by the football clubs Napredok and Zajas, the Vlazrimi Stadium is used by the football club Vlazrimi 1977 and the stadium in Zajas is used by the football club Zajas.

According to the response received from the Municipality of Kicevo, the sports facilities can be used by sports clubs, citizens' associations and interested citizens, if needed, upon a previously submitted request and consent received from the municipality; they do not pay to use the facilities.

The Municipality of Kicevo has not adopted an internal act to regulate the procedure for selection of users/tenants of the sports facilities, nor does it have a practice of publishing open calls for leasing the facilities.

Next on the list according to the number of sports facilities on its territory is **the Municipality of Strumica** which has five such facilities (one football field, two stadiums and two halls). The municipality of Strumica manages only two of these facilities: the municipal football field Filip Lazarevski and the stadium SC (Gradsko Baldovci). The stadium Mladost, the sports hall Park and the sports hall Partizan are allocated for use to the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia. Also, the Public Enterprise has concession agreements for stadium Mladost with the football club Belasica till 2037, for sports hall Park with the basketball club ABA till 2025 and

for sports hall Partizan with KGS Partizan, even though this concession agreement has already expired.

From the facilities regularly managed by the Municipality of Strumica, the football field Filip Lazarevski is used by: the football club Akademija Pandev, the football club Belasica, the football club Tiverija, the women's football club Tiverija and the football class from the high school in Strumica. All of these clubs use the field without compensation and indefinitely only for football. The stadium SC Blagoj Istatov (Gradsko Baldovci) is used by the local football club from the Gradsko Baldovci Village, without compensation but with an obligation to renovate it.

The Municipality of Strumica does not have an adopted internal act to regulate the procedure for selection of users of the sports facilities. The contracts are allocated with a decision of the Council of the Municipality without previously publishing an open call for leasing the sports facilities. The municipality does not generate an income from leasing these facilities.

The Municipality of Stip has four sports facilities: the football field in Belo Brdo, the football field in Suitlak, a multipurpose sports field in the urban community Avtokomanda and a multipurpose field in the urban community Senjak. The signing of contracts with legal entities and natural persons for use of the sports facilities owned by the Municipality of Stip is regulated with a separate act, a Rulebook for determining the conditions and manner of use of the sports fields and facilities, no. 08-3229/1 adopted on 30 May 2018 which has been changed and amended with a Rulebook for changing and amending the Rulebook for determining the conditions and manner of use of the sports fields and facilities, no. 08-1765/1 from 14 May 2022.

The procedure for leasing the sports field and facilities is included in Article 8 of the Rulebook and it states: "The Department for Public Services from the Municipality of Stip has the jurisdiction to conduct the procedure for permitting the use of the sports fields and facilities. The Department for Public Services from the Municipality of Stip keeps records of the signed contracts for use of the sports fields and facilities in the form of a register".

The Municipality of Stip does not publish open calls for leasing the sports facilities. The manner of leasing is regulated under Article 9 of the Rulebook for determining the conditions and manner of use of the sports fields and facilities: "In order to use the sports fields and facilities, the interested parties submit a request to the Department for Public Services from the Municipality of Stip."

The football field in Belo Brdo is by the youth pioneering schools of the football club Bregalnica and by the class from the Sports Football Academy, as well as by the Macedonian Football Federation, Skopje used without compensation. With a decision from the Council, the football field Suitlak is allocated for use to the football club Bregalnica. During the time of the conducting of this research, the multipurpose fields were not leased. In accordance with the Rulebook, the other interested parties who use the football fields pay 1,500 Denars per hour, whereas the price for the multipurpose fields is 600 Denars per hour.

The Municipality of Stip has a Rulebook for determining the conditions and manner of use of the sports fields and facilities, but there is no obligation within the Rulebook to publish open calls for potential users of the sports facilities. During the period of conducting this research, the Municipality did not generate any income from leasing the sports facilities, even though they were used by sports clubs.

In **the Municipality of Cair** there are four sports facilities: the football stadium Cair, the sports facility intended as a swimming pool, the sports hall Partizan and the sports hall Shaban Trstena.

When asked about information regarding the sports facilities in its disposal, the Municipality firstly listed only the sports hall Partizan and the sports hall Shaban Trstena. Also, the Municipality informed us that it manages only the sports hall Partizan, whereas it has transferred its jurisdiction as regards managing the sports hall Shaban Trstena to the local public company established by the municipality itself – PC Shkupi Vjeter. Also, both of the facilities are out of use, the sports hall Partizan due to damages caused by fire in 2011 and regarding the sports hall Shaban Trstena there is an ongoing legalization procedure because it does not have a title deed.

However, additionally during the research process it became apparent that by a Government Decision published in the National Gazette 07/2016 the football stadium Cair has been allocated for permanent use to the Municipality of Cair, and with the same type of decision published in the National Gazette 175/2021 the sports facility intended as a swimming pool has also been allocated for permanent use to the Municipality.

The Municipality confirmed that the football stadium Cair and the sports facility intended as a swimming pool have been permanently allocated for use to the Municipality, but with active contracts for use signed between the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia and other legal entities.

The Municipality announces that upon completion of the procedure for legalization of the sports facility Shaban Trstena, a procedure will be adopted which will regulate the leasing procedure in accordance with the appropriate laws and rulebooks and that it will be publicly announced.

The Municipality of Negotino has two sports facilities: the sports and recreational center Mladost and the city stadium. These two facilities have been assigned to the management of PC Parkinzi Negotino for an indefinite period of time without compensation by a decision of the Council of the Municipality published in the National Gazette no. 12/2021. PC Parkinzi leases the sports facilities only to recreational athletes with whom it does not sign a contract and charges for each term individually, without appointment. The fee per training is determined by a tariff and it ranges from 300 to 450 Denars (depending on whether lights are used or not) per hour for the big hall, and from 200 to 300 Denars per hour for the small hall. The sports facilities are not used if there are no appointments scheduled by the recreational athletes. During the time of conducting of this research not a single sports club was using the facilities.

PC Parkinzi Negotino does not publish open calls for leasing the facilities and does not have a special procedure for selection of users for the sports facilities. During the time of conducting of this research the sports facilities were not used by natural persons or legal entities.

MANAGING THE SPORTS FACILITIES BY THE SCHOOLS

» Only 46 of the 124 sports facilities that the schools own in the encompassed municipalities are leased, i.t. 36%. At the same time, 40 schools that lease the sports facilities do so upon received permission from the municipalities, with the exception of two schools (the elementary schools Strasho Pindzur and Goce Delcev from Negotino). The case of Stip is specific where the school sports facilities are managed by the municipality and not the schools themselves.

Unlike the municipalities, all schools that lease their sports halls and facilities charge for the service. Also, there is a huge discrepancy in the prices for leasing the sports facilities by the schools. The prices for use of the sports halls range from 200 to 1,300 Denars per hour. In general, the prices for which the schools lease their sports facilities to sports clubs and citizens' associations are considerably lower than the prices for which they are leased to natural persons.

The Municipality of Kumanovo has 22 schools (17 elementary and 5 high schools). 18 of these have a total of 32 sports facilities from which 17 sports halls, 6 sports fields, 7 playing-fields, 1 small outdoor training ground and one athletic track. The remaining 4 schools do not have sports facilities.

From a total of 18 schools that manage the sports facilities, four schools lease those to legal entities or natural persons. These schools have signed contracts with a total of six sports clubs. One school does not charge three sports clubs for using the hall based on a request by the Sports Council because the city hall is being renovated; the remaining lease their halls for 500 to 600 Denars per hour of practice, and one school has an annual signed contract for a monthly lease of 4,000 Denars.

The schools do not publish open calls for leasing their halls, and only 4 of the total 18 schools that lease their halls have prescribed procedures for the manner in which the sports facilities are to be leased.

In the Municipality of Kumanovo, out of the 18 schools that have sports halls, only 4 lease them to legal entities or natural persons. A large disproportionality of the leasing prices and the absence of transparency of the process were observed.

In **the Municipality of Tetovo** there are a total of 20 schools (13 elementary and 7 high schools) that have a total of 11 sports halls.

From the 10 schools that have sports facilities, only five lease their sports halls. During the research, a total of 9 contracts were signed with sports clubs and one with a natural person.

One school does not charge, but according to the contract, the user has to equip the physical therapy office with visual aids in the amount of 80,000 Denars. The remaining schools lease the halls from 900 to 1,200 Denars per

hour of practice and charge 1,000 to 2,000 Denars per match. Natural persons are charged 4,000 Denars per month, and the sports clubs are charged from 3,500 to 12,000 Denars, depending on the school. The schools that lease their halls have their own rulebooks and pricelists, but do not publish open calls for leasing their halls.

In the Municipality of Tetovo, from a total of 13 schools that have their own sports facilities, only 5 lease them to outside legal entities or natural persons. A large disproportionality of the leasing prices and the absence of transparency of the process were observed.

The Municipality of Bitola has 19 schools (12 elementary and 7 high schools) which have a total of 17 sports facilities: 15 halls, 1 field and 1 dining hall which is used for ping-pong. Also, 5 of the schools do not have sports facilities that they own or manage.

From a total of 17 sports facilities, 13 are leased. The schools have 58 signed lease contracts from which 29 contracts with legal entities and 11 with natural persons, and for the remaining 18 contracts there is no information for the contracting party since the data in the submitted contracts are hidden. When leasing these facilities the schools adhere to the pricelist for use of sports halls in elementary and high schools on the territory of the Municipality of Bitola; the schools lease the halls from 210 to 975 Denars depending on the number of appointments, the time period when they are leased and whether it is a case of recreational or sports clubs. In two of the schools, the sports facilities either owned by the schools or given to them to manage are currently not leased because they are being renovated.

The schools in the Municipality of Bitola give their sports facilities for use upon previously received approval from the Municipality of Bitola and they do not publish open calls for leasing the sports facilities that they own or manage, but the leasing is carried out at the request of the users.

The Municipality of Strumica has 12 schools (9 elementary and 3 high schools). These schools have a total of 16 sports facilities: 10 sports halls and 6 sports fields. Seven of these schools lease the sports halls to interested parties, apart from using them for the pupils during PE classes.

These schools have signed contracts with a total of 13 sports clubs and two natural persons. Also, when they lease their facilities to recreational athletes, they charge them from 1,500 Denars per day to 15,000 Denars per month, and for practice sessions in some of the sports halls in the schools they charge the sports clubs from 250 to 800 Denars per hour, depending on the school conditions, number of practice session, etc. The schools and clubs sign a contract and the manner of pricing is done according to the school pricelist.

In the Municipality of Strumica the sports halls owned by 7 schools are leased. Also, open calls for leasing these facilities are not published. The sports facilities are leased upon previously submitted requests from the clubs or natural persons.

The Municipality of Stip has 11 schools (6 elementary and 5 high schools) that own a total of 19 sports facilities from which 11 sports halls, 4 gyms or 4 playing-fields in the municipal elementary and high schools. The sports halls in the municipal elementary and high schools, as well as the sports fields, are treated as being the property of the Municipality and the Municipality is the holder of the right to manage them. Hence, in the leasing contracts signed with the sports clubs, the citizens' associations and the natural persons who are recreational athletes, the signatories of the contracts are the Municipality of Stip on the one hand and the specific school which is leasing the facility on the other. The procedure for leasing the sports fields is stipulated in accordance with Article 8 from the Rulebook for determining the conditions and manner of using the sports fields and facilities by the Municipality of Stip from 30 May 2018, which has been changed and amended on 14 March 2022.

According to this Rulebook, in order to use the sports fields and facilities, the interested parties submit a request to the Department for Public Service of the Municipality of Stip.

The schools lease their sports halls from 400 to 600 Denars per hour for sports clubs and from 800 to 1,200 Denars per hour for recreational athletes. The auxiliary sports halls are leased to sports clubs for 200 Denars per hour.

The leasing process of the sports facilities in this Municipality is not followed through with publishing of open calls.

The Municipality of Kicevo has a total of 11 schools on its territory (9 elementary and 2 high schools). From the 11 schools, only 6 elementary schools have sports facilities – 11 in total, from which 9 sports halls, one playing-field and one sports field.

The Municipality of Kicevo has a Rulebook based on which the schools lease the sports facilities.

The Rulebook regulates the manner of leasing the sports facilities upon a submitted request from the legal entities, citizens' associations, sports clubs and other legal entities. However, the only school which leases its sports hall, apart from using it for the needs of the pupils and for holding classes, in the Municipality of Kicevo is the elementary school Dr. Vladimir Polezinoski. Currently, the school has a signed contract with one sports club for 9,000 Denars per year in accordance with the Rulebook for leasing sports halls. The school does not publish open calls because the hall is leased based on a previously submitted request from the interested legal entity.

The leasing process is stipulated in the Rulebook adopted by the Municipality of Kicevo and it refers to the schools. However, there is no obligation stipulated in the Rulebook for the transparency of the leasing process of the school sports facilities.

The Municipality of Cair has 11 schools (10 elementary and one high school). The school owns 12 sports facilities: 8 sports halls, 3 sports fields and one school has a sports stadium.

From all the schools, only the elementary school Tefejjuz leases the school hall to the school sports club Tefejjuz SPOR – Skopje, Cair (football, basketball and school sports projects), as well as to the wrestling club Tefejjuz. There are no signed contracts with the users. The school does not publish open calls and there is no specific procedure. The leasing is conducted in accordance with the Elementary Education Law in cooperation with the Department for Education of the Municipality of Cair.

In the Municipality of Cair only one leased sports facility, which is part of a school, and it is rented by the school sports club for which there is no compensation. The schools do not publish open calls for leasing the sports facilities.

In **the Municipality of Negotino** there are 6 municipal schools: 4 elementary schools, one music school and one high school. The schools own 5 sports facilities: 3 sports halls and 2 fields. Two elementary schools which are located outside the city (district schools) have no sports facilities and neither does the music school.

Three of the schools in the Municipality of Negotino lease their sports facilities and for this they have signed contracts with 8 sports clubs that use the facilities for their members, but also for recreational athletes who do sports. The schools charge the recreational athletes with whom they have no signed contracts a fee ranging from 450 to 750 Denars per practice. The other clubs pay from 285 to 450 Denars for hour and half of practice. Additionally, the clubs pay 1,000 Denars per match. The clubs that have rented the hall for the entire year pay from 5,000 to 12,000 Denars per year and additionally 1,000 Denars per match.

The elementary schools Strasho Pindzur and Goce Delcev are the only monitored schools that publish open calls for leasing the sports halls; one publishes in the media and the other on its web-page.



RECOMMENDATIONS

- ✓ It is necessary that all municipalities adopt internal acts (a procedure, a policy or other type of document) which will regulate the procedure for managing the sports facilities, as well as leases. The lack of internal acts which clearly specify the management of the sports facilities shows the weaknesses in managing the facilities which undoubtedly led to a situation in which the majority of the sports facilities are not functional, and some of them although functional are not being used.
- ✓ The municipalities should allocate the sports facilities for use based on transparent procedures by previously publishing open calls with precisely determined conditions, criteria and goals. In this way the possibility for voluntary acting and improper and inappropriate use of the sports facilities will be reduced.
- ✓ Allocating the facilities for use to sports clubs without compensation should be formalized in a type of donation or another form of non-monetary support.
- ✓ Without disputing the right of the municipalities to allocate the facilities to professional sports clubs, it is necessary to take measures for securing access to the facilities to as many people as possible.
- ✓ Considering the efforts and time needed to invest in providing the data for the sports facilities and their use, it is necessary that in the future the municipalities improve their accountability as regards who uses the sports facilities and under which conditions. In this way the citizens will have full insight into the situation, thus doubt and misuse will be reduced.
- ✓ As regards the schools, there is the need for adopting unified internal acts that will regulate the process and conditions for leasing the sports facilities at a municipal level.
- ✓ The big discrepancies in leasing prices of the schools' sports facilities, which can be seen not only among but also within the municipalities themselves, impose the need for alignment in order to avoid the risk of putting certain users in an advantaged position.

ANNEX 1:

List of sports facilities available to the monitored municipalities

MUNICIPALITY OF KUMANOVO

1. Outdoor and indoor city swimming pool complex – functional and managed by PC Kumanovo Parking
2. City stadium – functional and managed by PC Kumanovo Parking
3. Tennis courts at the city river bank – functional and managed by PC Kumanovo Parking
4. Tennis courts 23 October – functional and managed by PC Kumanovo Parking
5. Sports center Sports hall – nonfunctional
6. Sports complex Sokolana – nonfunctional
7. City Shooting Range complex – nonfunctional
8. Sports and recreational center Pelince – nonfunctional

MUNICIPALITY OF TETOVO

1. Football stadium with artificial grass at the sports center – functional and managed by the municipality
2. City swimming pool – functional and managed by the municipality
3. Main city stadium – allocated Главен градски стадион – granted in concession to a private company
4. Auxiliary stadium near the main stadium – granted in concession to a private company
5. Stadium in Tekje neighborhood – functional and made available to the locals
6. Stadium in Golema Recica Village – functional and made available to the locals
7. Stadium in Sarakjino Village – functional and made available to the locals

MUNICIPALITY OF BITOLA

1. Sports hall Boro Churlevski Bitola – functional and managed by the municipality
2. Football stadium Petar Miloshevski Bitola – functional and managed by the municipality
3. Outdoor swimming pool – assigned to the permanent use of the municipality, but with ongoing contracts for use by other legal entities previously signed with the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia
4. Tennis courts – assigned to the permanent use of the municipality, but with ongoing contracts for use by other legal entities previously signed with the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia
5. Handball courts – assigned to the permanent use of the municipality, but with ongoing contracts for use by other legal entities previously signed with the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia
6. DTV Partizan – assigned to the permanent use of the municipality, but with ongoing contracts for use by other legal entities previously signed with the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia

MUNICIPALITY OF KICEVO

1. Sports hall Hristo Uzunov Ivanidol – functional and managed by the municipality
2. Sports hall Sokolana – functional and managed by the municipality
3. Sports hall Jancica – nonfunctional, it is being renovated and is managed by the municipality
4. City stadium – functional and managed by the municipality
5. Stadium of Vlazrimi – functional and managed by the municipality
6. Stadium in Zajas – functional and managed by the municipality

MUNICIPALITY OF STRUMICA

1. Municipal football field Filip Lazarevski – functional and managed by the municipality
2. Stadium SC (Gradsko Baldovci) – functional and managed by the municipality
3. Stadium Mladost/Blagoj Istatov (assigned for management to the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia)
4. Sports hall Park (assigned for management to the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia)
5. Sports hall Partizan (assigned for management to the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia)

MUNICIPALITY OF STIP

1. Football field in Belo Brdo – functional and managed by the municipality
2. Football field in Suitlak – functional and managed by the municipality
3. Multipurpose sports field in UC Avtokomanda – functional and managed by the municipality
4. Multipurpose sports field in UC Senjak – functional and managed by the municipality

MUNICIPALITY OF CAIR

1. Sports hall Partizan – nonfunctional, otherwise managed by PC Shkupi Vjeter
2. Sports hall Shaban Trstena – nonfunctional, otherwise managed by PC Shkupi Vjeter
3. Football stadium Cair - assigned to the permanent use of the municipality, but with ongoing contracts for use by other legal entities previously signed with the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia
4. Sports facility intended as a swimming pool - assigned to the permanent use of the municipality, but with ongoing contracts for use by other legal entities previously signed with the Public Enterprise for Management of Sports Facilities owned by the Republic of North Macedonia

MUNICIPALITY OF NEGOTINO

1. SRC Mladost – functional and managed by PC Negotino Parking
2. City stadium Negotino – functional and managed by PC Negotino Parking



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